



**ESTUARY TRANSIT DISTRICT
FINANCE COMMITTEE MEETING
MAT Offices, 91 N. Main St, Middletown, CT with
Remote Options
October 13, 2021 at 9:30 AM**

AGENDA

1. Call to Order
2. Discussion of Budget vs. Actual
3. Discussion of Cash Flow
4. Discussion of Salary Increases
5. Discussion of XtraMile Fares
6. Other Business
7. Adjournment

Join Zoom Meeting

<https://us02web.zoom.us/j/81419464226?pwd=S2tRQjd1Tk1iR2JaeFhLRndJRDNjUT09>

Meeting ID: 814 1946 4226

Passcode: 098885

One tap mobile

+13126266799,,81419464226#,,,,*098885# US (Chicago)

+19294362866,,81419464226#,,,,*098885# US (New York)

Dial by your location

+1 312 626 6799 US (Chicago)

+1 929 436 2866 US (New York)

+1 301 715 8592 US (Washington DC)

Meeting ID: 814 1946 4226

Passcode: 098885

Language Assistance is available. If you need assistance, please call Lisa at 860-510-0429 ext. 104 at least 48 hours prior to the meeting.

ESTUARY TRANSIT DISTRICT					
For the Period July 1, 2021 to August 31, 2021					
	YTD ACTUAL	YTD BUDGET AMOUNT	YTD VARIANCE	TOTAL FY22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 18,917	\$ 38,188	\$ (19,270)	\$ 93,825	\$ 74,908
405 · DURHAM & HADDAM REVENUE	\$ -	\$ 33,458	\$ (33,458)	\$ 40,150	\$ 40,150
405 · MIDDLESEX HOSPITAL PHP	\$ 6,525	\$ -	\$ 6,525	\$ -	\$ (6,525)
405 · OTHER REVENUE	\$ 5,117	\$ 18,108	\$ (12,991)	\$ 108,650	\$ 103,533
408 · ADVERTISING	\$ -	\$ 24,958	\$ (24,958)	\$ 53,950	\$ 53,950
CARES ACT	\$ -	\$ 60,467	\$ (60,467)	\$ 187,585	\$ 187,585
TOTAL REVENUE	\$ 30,559	\$ 175,179	\$ (144,620)	\$ 484,160	\$ 453,601
EXPENSES					
501 · LABOR	\$ 112,901	\$ 566,979	\$ 435,157	\$ 1,313,975	\$ 1,182,153
502 · FRINGE BENEFITS	\$ 57,242	\$ 244,458	\$ 187,216	\$ 596,950	\$ 533,008
503 · SERVICES	\$ 36,165	\$ 34,700	\$ (1,465)	\$ 132,200	\$ 96,454
503.01 · MANAGEMENT	\$ 16,418	\$ 56,000	\$ 39,582	\$ 240,000	\$ 223,582
503.10 · MAINTENANCE	\$ 17,196	\$ 125,979	\$ 108,783	\$ 215,175	\$ 195,485
504 · MATERIALS & SUPPLIES	\$ 4,403	\$ 13,188	\$ 8,784	\$ 19,425	\$ 15,022
505 · UTILITIES	\$ 18,247	\$ 19,592	\$ 1,344	\$ 78,550	\$ 60,303
506 · CASUALTY & LIABILITY COST	\$ 17,880	\$ 17,000	\$ (880)	\$ 46,000	\$ 28,120
507 · FUEL	\$ 35,120	\$ 155,583	\$ 120,464	\$ 267,500	\$ 228,587
509 · MISCELLANEOUS EXPENSE	\$ -	\$ 23,542	\$ 23,542	\$ 34,650	\$ 27,943
Contingency	\$ -	\$ 31,092	\$ 31,092	\$ 37,310	\$ 37,310
TOTAL EXPENSES	\$ 315,572	\$ 1,288,113	\$ 953,619	\$ 2,981,735	\$ 2,627,967

	Surplus/ (Deficit)		
	DOT	LOCAL	Local Reserved for DAR
Regional Shuttle	\$ -		
RT.81	\$ -		
Mid-Shore Shuttle	\$ -		
Riverside Shuttle Ext.	\$ -		
TOC		\$ -	
MGP		\$ -	
DAR		\$ -	
ADA		\$ -	
Trolley		\$ -	
TOTAL	\$ -	\$ -	\$ -
XMILE		\$ -	
ParkConnect	\$ 8,484		

	REGIONAL SHUTTLE				
	For the Period July 1, 2021 to August 31, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 15,408	\$ 10,000	\$ 5,408	\$ 60,000	\$ 44,592
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE	\$ -	\$ 18,108	\$ (18,108)	\$ 108,650	\$ 108,650
408 · ADVERTISING	\$ -	\$ 5,000	\$ (5,000)	\$ 30,000	\$ 30,000
CARES ACT		\$ 20,208	\$ (20,208)	\$ 121,250	\$ 121,250
TOTAL REVENUE	\$ 15,408	\$ 53,317	\$ (37,909)	\$ 319,900	\$ 304,492
EXPENSES		\$ -			
501 · LABOR	\$ 55,100	\$ 132,000	\$ 76,900	\$ 792,000	\$ 736,900
502 · FRINGE BENEFITS	\$ 29,084	\$ 63,250	\$ 34,166	\$ 379,500	\$ 350,416
503 · SERVICES	\$ 29,429	\$ 18,867	\$ (10,562)	\$ 113,200	\$ 83,771
503.01 · MANAGEMENT	\$ 16,418	\$ 36,000	\$ 19,582	\$ 216,000	\$ 199,582
503.10 · MAINTENANCE	\$ 7,222	\$ 13,333	\$ 6,111	\$ 80,000	\$ 72,778
504 · MATERIALS & SUPPLIES	\$ 2,495	\$ 750	\$ (1,745)	\$ 4,500	\$ 2,005
505 · RENT & UTILITIES	\$ 13,771	\$ 11,467	\$ (2,304)	\$ 68,800	\$ 55,029
506 · CASUALTY & LIABILITY COST	\$ 10,716	\$ 5,333	\$ (5,383)	\$ 32,000	\$ 21,284
507 · FUEL	\$ 14,936	\$ 16,833	\$ 1,897	\$ 101,000	\$ 86,064
509 · MISCELLANEOUS EXPENSE	\$ 2,559	\$ 1,333	\$ (1,225)	\$ 8,000	\$ 5,441
Contingency	\$ -	\$ -	\$ -		\$ -
TOTAL EXPENSES	\$ 181,730	\$ 299,167	\$ 117,437	\$ 1,795,000	\$ 1,613,270

DEFICIT	\$ 166,322
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DOT	\$ 166,322	\$ 1,061,017
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Surplus/(Deficit)	\$ -
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RT. 81 - Madison-Middletown					
For the Period July 1, 2021 to August 31, 2021					
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 563	\$ 1,292	\$ (729)	\$ 1,550	\$ 987
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE	\$ -	\$ -	\$ -		\$ -
408 · ADVERTISING	\$ -	\$ -	\$ -		\$ -
CARES ACT	\$ -	\$ -	\$ -	\$ 7,050	\$ 7,050
TOTAL REVENUE	\$ 563	\$ 1,292	\$ (729)	\$ 8,600	\$ 8,037
EXPENSES		\$ -			
501 · LABOR	\$ 10,295	\$ 55,833	\$ 45,538	\$ 67,000	\$ 56,705
502 · FRINGE BENEFITS	\$ 4,025	\$ 21,250	\$ 17,225	\$ 25,500	\$ 21,475
503 · SERVICES		\$ -			
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 2,235	\$ 21,667	\$ 19,431	\$ 26,000	\$ 23,765
504 · MATERIALS & SUPPLIES		\$ -			
505 · RENT & UTILITIES	\$ 822	\$ 1,292	\$ 470	\$ 1,550	\$ 728
506 · CASUALTY & LIABILITY COST		\$ -			
507 · FUEL	\$ 4,524	\$ 27,750	\$ 23,226	\$ 33,300	\$ 28,776
509 · MISCELLANEOUS EXPENSE	\$ 2,432	\$ 4,375	\$ 1,943	\$ 5,250.00	\$ 2,818
Contingency					
TOTAL EXPENSES	\$ 24,334	\$ 132,167	\$ 107,833	\$ 158,600	\$ 134,266
DEFICIT	\$ 23,771				
DOT	\$ 23,771				
Surplus/(Deficit)	\$ -				

	MID-SHORE SHUTTLE				
	For the Period July 1, 2021 to August 31, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 425	\$ 2,958	\$ (2,533)	\$ 3,550	\$ 3,125
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE	\$ -	\$ -	\$ -		\$ -
408 · ADVERTISING	\$ -	\$ -	\$ -		\$ -
CARES ACT	\$ -	\$ -	\$ -	\$ 7,625	\$ 7,625
TOTAL REVENUE	\$ 425	\$ 2,958	\$ (2,533)	\$ 11,175	\$ 10,750
EXPENSES					
501 · LABOR	\$ 13,035	\$ 78,333	\$ 65,299	\$ 94,000	\$ 80,965
502 · FRINGE BENEFITS	\$ 8,734	\$ 29,167	\$ 20,433	\$ 35,000	\$ 26,266
503 · SERVICES	\$ 2,043	\$ -	\$ (2,043)		
503.01 · MANAGEMENT		\$ -	\$ -		
503.10 · MAINTENANCE	\$ 2,579	\$ 23,292	\$ 20,712	\$ 27,950	\$ 25,371
504 · MATERIALS & SUPPLIES		\$ -	\$ -		
505 · RENT & UTILITIES	\$ 948	\$ 1,375	\$ 427	\$ 1,650	\$ 702
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		
507 · FUEL	\$ 5,220	\$ 29,750	\$ 24,530	\$ 35,700	\$ 30,480
509 · MISCELLANEOUS EXPENSE	\$ 350	\$ 2,729	\$ 2,379	\$ 3,275	\$ 2,925
Contingency		\$ 16,333	\$ 16,333	\$ 19,600	\$ 19,600
TOTAL EXPENSES	\$ 32,909	\$ 180,979	\$ 148,070	\$ 217,175	\$ 186,308

DEFICIT	\$ 32,484
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DOT	\$ 32,484
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Surplus/(Deficit)	\$ -
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	Riverside EXT				
	For the Period July 1, 2021 to August 31, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 251	\$ 1,958	\$ (1,708)	\$ 2,350	\$ 2,099
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -		\$ -
405 · OTHER REVENUE		\$ -	\$ -		\$ -
408 · ADVERTISING		\$ -	\$ -		\$ -
CARES ACT		\$ -	\$ -	\$ 3,350	\$ 3,350
TOTAL REVENUE	\$ 251	\$ 1,958	\$ (1,708)	\$ 5,700	\$ 5,449
EXPENSES					
501 · LABOR	\$ 7,363	\$ 37,521	\$ 30,158	\$ 45,025	\$ 37,662
502 · FRINGE BENEFITS	\$ 4,172	\$ 11,083	\$ 6,911	\$ 13,300	\$ 9,128
503 · SERVICES		\$ -			
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 860	\$ 7,771	\$ 6,911	\$ 9,325	\$ 8,465
504 · MATERIALS & SUPPLIES		\$ -			
505 · RENT & UTILITIES	\$ 316	\$ 458	\$ 142	\$ 550	\$ 234
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		
507 · FUEL	\$ 1,740	\$ 9,917	\$ 8,177	\$ 11,900	\$ 10,160
509 · MISCELLANEOUS EXPENSE	\$ 817	\$ 333	\$ (484)	\$ 400	\$ (417)
Contingency		\$ 9,333	\$ 9,333	\$ 11,200	\$ 11,200
TOTAL EXPENSES	\$ 15,268	\$ 76,417	\$ 61,149	\$ 91,700	\$ 76,432

DEFICIT	\$ 15,017
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DOT	\$ 15,017
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Surplus/(Deficit)	\$ -
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	TRANSIT ON CALL				
	For the Period July 1, 2021 to August 31, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 155	\$ 2,083	\$ (1,928)	\$ 2,500	\$ 2,345
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE		\$ -	\$ -		\$ -
408 · ADVERTISING	\$ -	\$ 12,042	\$ (12,042)	\$ 14,450	\$ 14,450
RURAL CARES	\$ -	\$ 1,875	\$ (1,875)	\$ 2,250	\$ 2,250
TOTAL REVENUE	\$ 155	\$ 16,000	\$ (15,845)	\$ 19,200	\$ 19,045
EXPENSES					
501 · LABOR	\$ 5,880	\$ 29,958	\$ 24,078	\$ 35,950	\$ 30,070
502 · FRINGE BENEFITS	\$ 1,957	\$ 8,875	\$ 6,918	\$ 10,650	\$ 8,693
503 · SERVICES	\$ 1,627	\$ 3,042	\$ 1,415	\$ 3,650	\$ 2,023
503.01 · MANAGEMENT		\$ 20,000	\$ 20,000	\$ 24,000	\$ 24,000
503.10 · MAINTENANCE	\$ 688	\$ 6,250	\$ 5,562	\$ 7,500	\$ 6,812
504 · MATERIALS & SUPPLIES	\$ 277	\$ 417	\$ 139	\$ 500	\$ 223
505 · RENT & UTILITIES	\$ 475	\$ 3,333	\$ 2,859	\$ 4,000	\$ 3,525
506 · CASUALTY & LIABILITY COST	\$ 1,191	\$ 833	\$ (357)	\$ 1,000	\$ (191)
507 · FUEL	\$ 1,392	\$ 7,917	\$ 6,525	\$ 9,500	\$ 8,108
509 · MISCELLANEOUS EXPENSE	\$ 256	\$ 667	\$ 411	\$ 800	\$ 544
Contingency					
TOTAL EXPENSES	\$ 13,741	\$ 81,292	\$ 67,550	\$ 97,550	\$ 83,809

DEFICIT	\$ 13,586
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DOT	\$ 10,920	\$ 65,519
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LOCAL	\$ 2,667
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Surplus/(Deficit)	\$ -
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	MUNICIPAL GRANT PROGRAMM				
	For the Period July 1, 2021 to August 31, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 214	\$ 7,917	\$ (7,703)	\$ 9,500	\$ 9,287
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -	\$ -	\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -	\$ -	\$ -
405 · OTHER REVENUE		\$ -	\$ -	\$ -	\$ -
408 · ADVERTISING		\$ -	\$ -	\$ -	\$ -
CARES ACT		\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 214	\$ 7,917	\$ (7,703)	\$ 9,500	\$ 9,287
EXPENSES					
501 · LABOR	\$ 15,672	\$ 70,833	\$ 55,161	\$ 85,000	\$ 69,328
502 · FRINGE BENEFITS	\$ 6,398	\$ 37,083	\$ 30,686	\$ 44,500	\$ 38,102
503 · SERVICES	\$ 1,713	\$ 4,167	\$ 2,454	\$ 5,000	\$ 3,287
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 2,064	\$ 20,167	\$ 18,103	\$ 24,200	\$ 22,137
504 · MATERIALS & SUPPLIES	\$ 1,631	\$ 4,479	\$ 2,848	\$ 5,375	\$ 3,744
505 · RENT & UTILITIES	\$ 1,361	\$ 1,208	\$ (153)	\$ 1,450	\$ 89
506 · CASUALTY & LIABILITY COST	\$ 5,973	\$ 10,833	\$ 4,860	\$ 13,000	\$ 7,027
507 · FUEL	\$ 4,176	\$ 25,833	\$ 21,657	\$ 31,000	\$ 26,824
509 · MISCELLANEOUS EXPENSE	\$ 125	\$ 813	\$ 687	\$ 975	\$ 850
Contingency					
TOTAL EXPENSES	\$ 39,112	\$ 175,417	\$ 136,305	\$ 210,500	\$ 171,388

DEFICIT	\$ 38,899
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DOT	\$ 38,899
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Surplus/(Deficit)	\$ -
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	DAR				
	For the Period July 1, 2021 to August 31, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 1,903	\$ 5,417	\$ (3,514)	\$ 6,500	\$ 4,597
405 · DURHAM & HADDAM REVENUE		\$ 33,458	\$ (33,458)	\$ 40,150	\$ 40,150
405 · MIDDLESEX HOSPITAL PHP	\$ 6,525	\$ -	\$ 6,525		\$ (6,525)
405 · OTHER REVENUE	\$ 5,117	\$ -	\$ 5,117		\$ (5,117)
408 · ADVERTISING		\$ 7,917	\$ (7,917)	\$ 9,500	\$ 9,500
CARES ACT		\$ 38,383	\$ (38,383)	\$ 46,060	\$ 46,060
TOTAL REVENUE	\$ 13,545	\$ 85,175	\$ (71,630)	\$ 102,210	\$ 88,665
EXPENSES					
501 · LABOR	\$ 5,556	\$ 36,667	\$ 31,111	\$ 44,000	\$ 38,445
502 · FRINGE BENEFITS	\$ 2,873	\$ 12,083	\$ 9,210	\$ 14,500	\$ 11,627
503 · SERVICES	\$ 1,353	\$ 8,625	\$ 7,272	\$ 10,350	\$ 8,997
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 1,548	\$ 9,333	\$ 7,786	\$ 11,200	\$ 9,652
504 · MATERIALS & SUPPLIES		\$ 458		\$ 550	\$ 550
505 · RENT & UTILITIES	\$ 555	\$ 458	\$ (96)	\$ 550	\$ (5)
506 · CASUALTY & LIABILITY COST		\$ -			
507 · FUEL	\$ 3,132	\$ 11,750	\$ 8,618	\$ 14,100	\$ 10,968
509 · MISCELLANEOUS EXPENSE	\$ 168	\$ 375	\$ 207	\$ 450	\$ 282
Contingency		\$ 5,425		\$ 6,510.00	\$ 6,510
TOTAL EXPENSES	\$ 15,185	\$ 85,175	\$ 64,107	\$ 102,210	\$ 87,025

DEFICIT	\$ (1,640)
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LOCAL	\$ 1,640
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Surplus/(Deficit)	\$ -
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X-MILE					
For the Period July 1, 2021 to August 31, 2021					
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ -	\$ 6,563	\$ (6,563)	\$ 7,875	\$ 7,875
405 · DURHAM & HADDAM REVENUE					
405 · MIDDLESEX HOSPITAL PHP					
405 · OTHER REVENUE					
408 · ADVERTISING					
CARES ACT					
TOTAL REVENUE	\$ -	\$ 6,563	\$ (6,563)	\$ 7,875	\$ 7,875
EXPENSES					
501 · LABOR	\$ 18,921	\$ 125,833	\$ 106,912	\$ 151,000	\$ 132,079
502 · FRINGE BENEFITS	\$ 6,700	\$ 61,667	\$ 54,967	\$ 74,000	\$ 67,300
503 · SERVICES	\$ 1,624	\$ -	\$ (1,624)		\$ (1,624)
503.01 · MANAGEMENT		\$ -	\$ -		\$ -
503.10 · MAINTENANCE	\$ 2,494	\$ 24,167	\$ 21,673	\$ 29,000	\$ 26,506
504 · MATERIALS & SUPPLIES		\$ 7,083	\$ 7,083	\$ 8,500	\$ 8,500
505 · RENT & UTILITIES		\$ -	\$ -		\$ -
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		\$ -
507 · FUEL	\$ 3,793	\$ 25,833	\$ 22,040	\$ 31,000	\$ 27,207
509 · MISCELLANEOUS EXPENSE		\$ 12,917	\$ 12,917	\$ 15,500	\$ 15,500
Contingency					
TOTAL EXPENSES	\$ 33,532	\$ 257,500	\$ 223,968	\$ 309,000	\$ 275,468

DEFICIT	\$ 33,532
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CARE ACT	\$ 33,532
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Surplus/(Deficit)	\$ -
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ETD FY March 2020-August 31, 2021

	X-MILE CARE ACT REVENUE
AWARDED	\$ 960,000

DRAW	\$ 158,643
Obligated	\$ 33,532
Remaining BALANCE	\$ 767,825

PARK CONNECT	
For the Period May 29, 2021 to August 31, 2021	
	YTD Actuals
REVENUE	
405 · FAREBOX REVENUE	\$ -
405 · DURHAM & HADDAM REVENUE	\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -
405 · OTHER REVENUE	\$ -
408 · MISCELLANEOUS	\$ -
TOTAL REVENUE	\$ -
EXPENSES	
501 · LABOR	\$ 75,183
502 · FRINGE BENEFITS	\$ 32,812
503 · SERVICES	\$ 21,758
503.01 · MANAGEMENT	\$ -
503.10 · MAINTENANCE	\$ 10,388
504 · MATERIALS & SUPPLIES	\$ -
505 · RENT & UTILITIES	\$ 501
506 · CASUALTY & LIABILITY COST	
507 · FUEL	\$ 23,096
509 · MISCELLANEOUS EXPENSE	\$ 8,274.07
TOTAL EXPENSES	\$ 172,012
DEFICIT	\$ 172,012
DOT	\$ 180,497
Surplus/(Deficit)	\$ 8,484

	ADA				
	For the Period July 1, 2021 to August 31, 2021				
	YTD Actuals	YTD Budget	VARIANCE Under/(Over)	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE		\$ 2,333	\$ 2,333	\$ 3,500	\$ 3,500
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -	\$ -	\$ -
405 · OTHER REVENUE		\$ -	\$ -		\$ -
408 · ADVERTISING		\$ -	\$ -		\$ -
CARES ACT		\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ -	\$ 2,333	\$ 2,333	\$ 3,500	\$ 3,500
EXPENSES	\$ -				
501 · LABOR		\$ 53,333	\$ 53,333	\$ 80,000	\$ 80,000
502 · FRINGE BENEFITS		\$ 26,667	\$ 26,667	\$ 40,000	\$ 40,000
503 · SERVICES		\$ -	\$ -		\$ -
503.01 · MANAGEMENT		\$ -	\$ -		\$ -
503.10 · MAINTENANCE		\$ 16,000	\$ 16,000	\$ 24,000	\$ 24,000
504 · MATERIALS & SUPPLIES		\$ -	\$ -		\$ -
505 · RENT & UTILITIES		\$ 2,000	\$ 2,000	\$ 3,000	\$ 3,000
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		\$ -
507 · FUEL		\$ 20,667	\$ 20,667	\$ 31,000	\$ 31,000
509 · MISCELLANEOUS EXPENSE		\$ 2,333	\$ 2,333	\$ 3,500	\$ 3,500
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ -	\$ 121,000	\$ 121,000	\$ 181,500	\$ 181,500

DOT	\$ 43,520
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Surplus/(Deficit)	\$ -
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ETD FY 20-21 (July to June)

	URBAN CARE ACT REVENUE	
OPR AWARDED	\$	1,540,000
DRAW	\$	178,086
Obligated	\$	144,795
SPEND	\$	322,881
Remaining BALANCE	\$	1,217,119

TAXI

For the Period July 1, 2021 to August 31, 2021	
	YTD Actuals
REVENUE	
405 · FAREBOX REVENUE	
405 · DURHAM & HADDAM REVENUE	
405 · MIDDLESEX HOSPITAL PHP	
405 · OTHER REVENUE (State Match)	
408 · ADVERTISING	
TOTAL REVENUE	\$ -
EXPENSES	
501 · LABOR	
502 · FRINGE BENEFITS	
503 · SERVICES	
503.01 · MANAGEMENT	
503.10 · MAINTENANCE	
504 · MATERIALS & SUPPLIES	
505 · RENT & UTILITIES	
506 · CASUALTY & LIABILITY COST	
507 · FUEL	
509 · MISCELLANEOUS EXPENSE	
Purchase Transportation	
TOTAL EXPENSES	\$ -
FEDERAL Share	\$ -
Fund on Hand	0

ETD FY March 2020-August 31, 2021

	X-MILE CARE ACT REVENUE	
AWARDED	\$	960,000
DRAW	\$	158,643
Obligated	\$	33,532
SPEND	\$	192,175
Remaining BALANCE	\$	767,825

	URBAN CARE ACT REVENUE	
OPR AWARDED	\$	1,540,000
DRAW	\$	178,086
Obligated	\$	144,795
SPEND	\$	322,881
Remaining BALANCE	\$	1,217,119

	URBAN CARE ACT REVENUE	
OPR AWARDED	\$	2,500,000
DRAW	\$	336,729
Obligated	\$	178,327
SPEND	\$	515,056
Remaining BALANCE	\$	1,984,944

STATEMENT OF CASH FLOWS
October 12 through October 30, 2021

ESB Regular Checking	\$62,585
ESB Payroll Checking	\$64,420
ESB Capital Checking	\$35,008
ESB Savings	\$16,027
Total	\$178,039

	October 12 2021	November 2021	December 2021
Account Payable			
Payroll	\$ 56,000	\$ 110,000	\$ 110,000
Benefits	\$ 20,000	\$ 35,000	\$ 35,000
CIRMA	\$ -	\$ -	\$ 8,000
Fuel	\$ 24,500	\$ 30,000	\$ 30,000
Management Services	\$ 8,240	\$ 8,240	\$ 8,450
Services	\$ 10,000	\$ 20,000	\$ 20,000
Insurance	\$ 3,000	\$ 3,000	\$ 3,000
Maintenance	\$ 15,192	\$ 15,000	\$ 15,000
ETD Monthly Expenses	\$ 5,000	\$ 7,500	\$ 7,500
Total Expenses	\$ 141,932	\$ 228,740	\$ 236,950

Account Receivable			
DOT 2020-2021	\$ 152,842	\$ 15,682	\$ -
DOT ParkConnect	\$ 180,497	\$ -	\$ -
DOT 2021-2022	\$ 58,600	\$ 294,554	\$ 29,600
Municipal Grant Program	\$ 63,541	\$ -	\$ -
FTA CAPITAL (State) 2020-2021	\$ 11,499	\$ 32,407	\$ -
FTA CAPITAL 2020-2021	\$ -	\$ -	\$ -
Madison/Middletown	\$ 12,500	\$ 12,500	\$ 12,500
CARES ACT URBAN	\$ 3,250	\$ 3,250	\$ 3,250
X-MILE	\$ 15,000	\$ 15,000	\$ 15,000
FEMA	\$ 8,715	\$ -	\$ -
AAA	\$ 754	\$ 623	\$ 623
MAT	\$ 30,608	\$ 3,540	\$ 3,540
Town of Haddam	\$ 5,771	\$ 2,350	\$ 2,350
PHP	\$ 8,410	\$ 1,700	\$ 1,700
Fuel Tax Refund	\$ -	\$ 4,151	\$ -
Stop&Shop (Passes)	\$ 7,752	\$ 2,450	\$ 2,450
Fares Revenue	\$ 2,000	\$ 4,000	\$ 4,000
Total Revenue	\$ 561,740	\$ 392,207	\$ 75,013

Cash at beginning of period	\$ 178,039	\$ 597,847	\$ 761,314
Cash at the end of period	\$ 597,847	\$ 761,314	\$ 599,377

Line of credit available \$ 300,000

Drivers \$1.00 Increases

Starting October 4, 2021 Payday October 22, 2021

	Hours	Salary Cost
Regular	27,500	\$ 27,500
OT	2,700	\$ 4,050
TOTAL	30,200	\$ 31,550

Salary expense	\$ 31,550
Payroll Tax	\$ 3,475
Workers Comp	\$ 2,000
Pension	\$ 1,895
Life &STD	\$ 1,000
Vac,Pers,Sick	\$ 1,280
Sub total Benefits	\$ 9,650
TOTAL COST	\$ 41,200

Yearly \$1.00 Increases

	Hours	Salary Cost
Regular	37,600	\$ 37,600
OT	3,700	\$ 5,550
TOTAL	41,300	\$ 43,150

Salary expense	\$ 43,150
Payroll Tax	\$ 4,750
Workers Comp	\$ 2,730
Pension	\$ 2,590
Life &STD	\$ 1,000
Vac,Pers,Sick	\$ 1,280
Sub total Benefits	\$ 12,350
TOTAL COST	\$ 55,500

**STAFF 3% Increases
Yearly**

	Hours	Salary Cost
Regular	2,080	\$ 9,360
OT	250	\$ 600
TOTAL	2,330	\$ 9,960

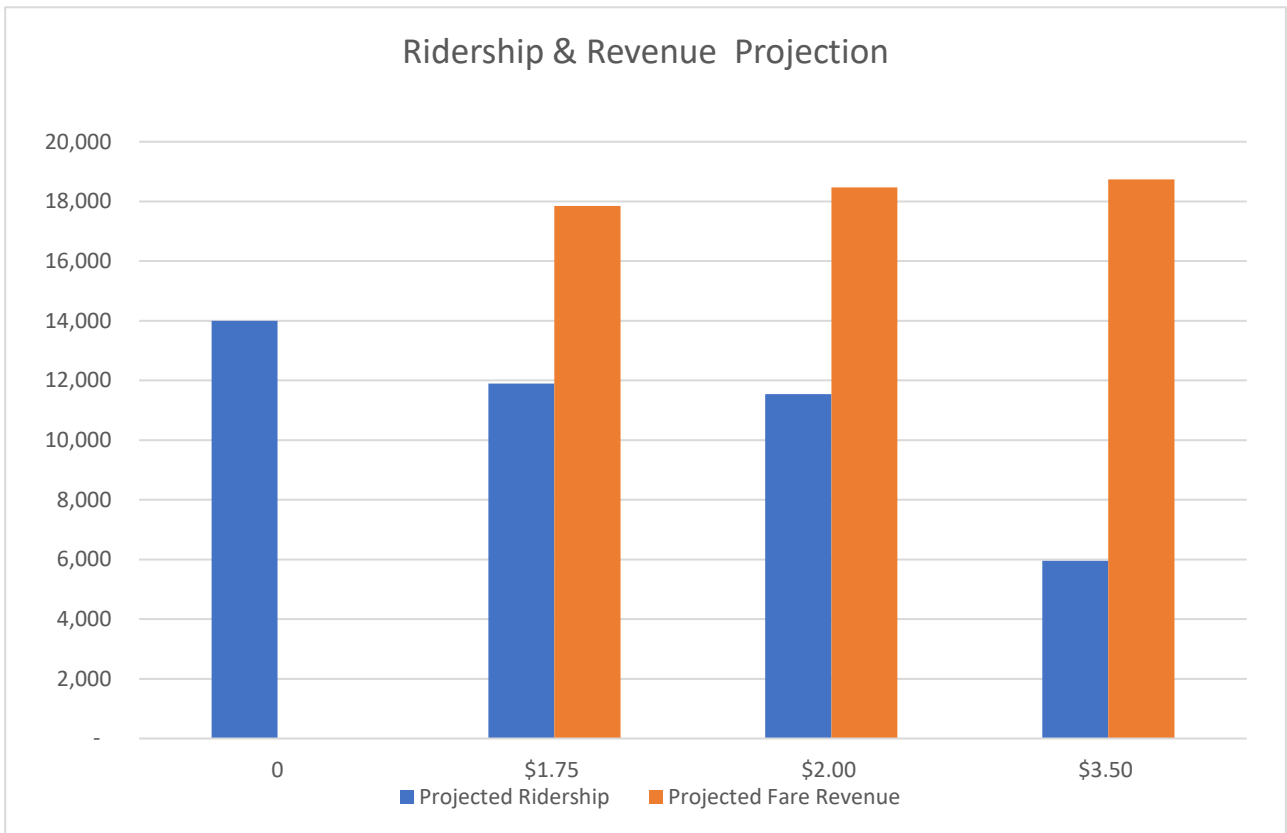
Salary expense	\$ 9,960
Payroll Tax	\$ 1,187
Workers Comp	\$ 299
Pension	\$ 599
Life &STD	\$ 300
Vac,Pers,Sick	\$ 1,280
Sub total Benefits	\$ 3,665
TOTAL COST	\$ 13,625

ETD FY 21-22 Salary Increases

	Drivers	Staff	
Salary	\$ 31,550	\$ 9,960	\$ 41,510
Benefits	\$ 9,650	\$ 3,665	\$ 13,315
	\$ 41,200	\$ 13,625	\$ 54,825

XtraMile Fare Options October

	Current	Option 1	Option 2	Option 3
Base Fare	0	\$1.75	\$2.00	\$3.50
Average Fare	0	\$1.50	\$1.60	\$3.15
Projected Ridership	14,000	11,900	11,543	5,950
Annual Operating Cost	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Projected Fare Revenue	0	\$ 17,850	\$ 18,469	\$ 18,743
Operating Deficit	\$ 240,000	\$ 222,150	\$ 221,531	\$ 221,258
Deficit per trip	\$ 17.14	\$ 18.67	\$ 19.19	\$ 37.19



Average fare includes discounts for multi-trip passes

Ridership is projected to decrease as fare is increased based on elasticity of demand for transit

Option